



# RFA GOVERNANCE BOARD REGULAR MEETING AGENDA

10:00 A.M. – Monday, April 13, 2026

Fire Station #13, 18002 108<sup>th</sup> Ave SE, Renton, WA 98055

Zoom Webinar: <https://us02web.zoom.us/j/84836968318>

Dial-in: (253) 215-8782 | Webinar ID: 848 3696 8318

- Call Meeting to Order
- Flag Salute
- Roll Call
- Agenda Modifications
- Announcements, Proclamations, and Presentations
  - Promotional Ceremony
    - Lieutenant and Engineer
- Public Comment

*Members of the audience may comment on items relating to any matter related to RFA business under the Public Comment period. Comments are limited to three (3) minutes per person pursuant to the rules established under Section 8 of the bylaws.*
- Consent Agenda
  - Approval of [Minutes from March 9, 2026](#), Regular Meeting
  - Approval of [Vouchers](#): AP Check Register 2/16/2026 – 3/15/2026  
Payroll Checklist 2/1/2026 – 2/28/2026
- Signing of Vouchers
- Board Committee Reports
  - Budget & Finance Committee
  - Operations and Capital Committee
- [Chief's Report](#)
- Division Reports
  - Administration (CAO Babich)
  - EMS/Health & Safety (Deputy Chief Alexander)
  - Office of the Fire Marshal (Fire Marshal Barton)

## GOVERNANCE BOARD REGULAR MEETING AGENDA

April 13, 2026

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- [OFM Monthly Report](#)
- Support Services (Deputy Chief Simonds)
- Response Operations (Deputy Chief Seaver)
  - Significant Events
    - 3/1/26 2101 SW Sunset Blvd Commercial Fire
    - 3/4/26 Garden Ave N & N 8<sup>th</sup> St MVA w/Extrication
    - 3/7/26 13955 SE 173<sup>rd</sup> Pl Commercial Fire
    - 3/11/26 17413 119<sup>th</sup> Lane SE Commercial Fire
    - 3/21/26 11900 Block of SE 165<sup>th</sup> St Shooting Incident
    - 3/21/26 E Marginal Way S to NB SR99 Vehicle in Water
  - Training
    - Acquired Structure Training
    - Scenes of Violence: Multi-Company Operations
    - Structural Collapse
    - Swiftwater Rescue
  - Public Outreach
    - Engine Visits
      - Joyful Hearts Preschool
      - Vantage Glen Community
      - Renton Community Center
    - Renton Senior Safety Academy
    - Station Tour: Station 13
    - HOA Meetings: Fairwood Greens, Red Mill Condos,
    - Ride-Alongs
  - [March Response Reports](#)
- Correspondence
- Unfinished Business
- New Business
- Good of the Order
  - May committee meetings scheduled for May 25, 2026, Memorial Day holiday
  - Transition to new Zoom Webinar Plus for Governance Board meetings planned for the May 11, 2026 regular meeting, with a new meeting ID number, new link.
  - Notice of Board Member Availability in May (FD 25 Commissioner)
- Executive Session

## **GOVERNANCE BOARD REGULAR MEETING AGENDA**

**April 13, 2026**

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- Future Meetings:
  - Monday, April 27, 2026, 10:00 a.m., Budget/Finance Committee Meeting, Video Conference
  - Monday, April 27, 2026, 10:30 a.m., Operations/Capital Committee Meeting, Video Conference
  - Monday, May 11, 2026, 10:00 a.m., Governance Board Regular Meeting, Fire Station #13 (18002 108<sup>th</sup> Ave SE, Renton) / Video Conference
  
- Adjournment



**Renton Regional Fire Authority**  
18002 108<sup>th</sup> Ave SE  
Renton, WA 98055  
Office: (425) 276-9500  
Fax: (425) 276-9592

## **MINUTES**

### **RFA Governance Board Regular Meeting**

**10:00 A.M. – Monday, March 9, 2026**

**Fire Station #13 – 18002 108th Ave SE, Renton**

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### **CALL TO ORDER**

Governance Board Chair Cook called the regular meeting to order at 10:00 a.m.

### **ROLL CALL**

#### *Governance Board Members Present:*

Sean Cook, Chair (Fire District 25)  
Ed Prince, Vice Chair (City of Renton)  
Andy Adolfson (Fire District 25)  
Ryan McIrvine (City of Renton)  
Steve Parsons (Fire District 40)  
Ruth Pérez (City of Renton)  
Linda Sartnurak (Fire District 40)

#### *Administrative Staff Present:*

Fire Chief Steve Heitman, Fire Marshal Anjela Barton, Deputy Chief Mark Seaver, Deputy Chief Dan Alexander, Deputy Chief Ryan Simonds, Administrative Services Manager Christine Noddings, Facilities Technician Don Highley, Site Reliability Engineer Wyatt Humphreys, Board Secretary Samantha Vergara and RFA Attorney Brian Snure

### **AGENDA MODIFICATIONS**

There were no agenda modifications.

### **ANNOUNCEMENTS, PROCLAMATIONS, AND PRESENTATIONS**

There were none.

### **PUBLIC COMMENT**

There was none.

### **CONSENT AGENDA**

Approval of minutes from the February 9, 2026, regular meeting, February 23, 2026, special meeting and the approval of vouchers.

A **MOTION** was made by Board Member Prince and **SECONDED** by Board Member McIrvine to approve the consent agenda for March 9, 2026. **MOTION CARRIED (7-0)**

## **GOVERNANCE BOARD REGULAR MEETING MINUTES**

**March 9, 2026**

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### **SIGNING OF VOUCHERS**

The governance board members signed the voucher approval letter for March 9, 2026.

### **BOARD COMMITTEE REPORTS**

There were no board committee reports.

### **CHIEF'S REPORT**

Chief Heitman presented his report which included the introduction of RFA's newest members: Peggy Whittum – Finance Technician, Memories Mannix – HR Generalist, Kyle Tomyne – IT Intern. Chief Heitman also welcomed returning Sr. HR Generalist Vennessa Medford, who is assisting with an HR project for a limited term.

### **DIVISION REPORTS**

Fire Marshal Barton presented the Office of the Fire Marshal report.

Deputy Chief Seaver presented the Response Operations report. At the conclusion, Board Member Pérez inquired about any confirmed FIFA teams training in Renton or greater Seattle area. DC Seaver could not confirm which teams finalized their training schedule and which will be practicing in Renton.

### **CORRESPONDENCE**

There was no correspondence.

### **UNFINISHED BUSINESS**

There was no unfinished business.

### **NEW BUSINESS**

There was no new business presented.

### **GOOD OF THE ORDER**

Board Chair Cook and Board Member Sartnurak both gave notice that they will be out of town and unavailable to attend the April regular governance board meeting. Board Member Parsons gave notice that he will be out of town and unavailable to attend the April Operations/Capital committee meeting.

### **EXECUTIVE SESSION**

There was no Executive Session.

### **FUTURE MEETINGS**

- Monday, March 23, 2026, 10:00 a.m., Budget/Finance Committee Meeting, Video Conference
- Monday, March 23, 2026, 10:30 a.m., Operations/Capital Committee Meeting, Video Conference
- Monday, April 13, 2026, 10:00 a.m., Governance Board Regular Meeting, Fire Station #13 (18002 108<sup>th</sup> Ave SE, Renton) / Video Conference

**GOVERNANCE BOARD REGULAR MEETING MINUTES**

**March 9, 2026**

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**ADJOURNMENT**

Board Chair Cook adjourned the meeting at 10:18 a.m.

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Ed Prince, Board Vice-Chair

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Samantha Vergara, Board Secretary

**VOUCHER APPROVAL FOR APRIL 13, 2026 MEETING**

**AUDITING OFFICER CERTIFICATION**

I, the undersigned, do hereby certify under penalty of perjury that the materials have been furnished, the services rendered, or the labor performed as described herein, that any advance payment is due and payable pursuant to a contract or is available as an option for full or partial fulfillment of a contractual obligation, and that the claim is a just, due and unpaid obligation against the Renton Regional Fire Authority, and that I am authorized to authenticate and certify said claim.

Auditing Officer: \_\_\_\_\_  
Steven C. Heitman, Fire Chief

**AUDIT COMMITTEE**

The vouchers below have been reviewed and certified by individual departments and the RFA's Auditing Officer as required by RCW's 42.24.080 & 090, and a list of vouchers has been provided for review by the Finance Committee.

The undersigned members of the Finance Committee of the Renton Regional Fire Authority do hereby approve for payment accounts payable vouchers totaling \$1,989,522.66, payroll vouchers and direct deposits totaling \$1,699,620.37.

<b>A/P VOUCHERS</b>	<b>Payment Date</b>	<b>Numbers</b>	<b>Amount</b>
Virtual Pay	01/16/2026 - 02/15/2026	APA005351-APA005438	\$4,917,528.35
Checks	01/16/2026 - 02/15/2026	13848-13850	\$1,203.93
EFTs	01/16/2026 - 02/15/2026	-	\$385,053.13
Bank Drafts	01/16/2026 - 02/15/2026	-	\$1,474,829.55
AR Refund Checks	01/16/2026 - 02/15/2026	-	\$0.00
<b>TOTAL A/P</b>			<b>\$6,778,614.96</b>
<b>PAYROLL VOUCHERS</b>	<b>Payment Date</b>	<b>No. of Vouchers</b>	<b>Amount</b>
Direct Deposit	1/23/2026	179	\$825,617.96
Check	1/23/2026	2	\$0.00
Direct Deposit	2/10/2026	185	\$866,472.77
Check	2/10/2026	2	\$0.00
<b>TOTAL PAYROLL</b>		<b>368</b>	<b>\$1,692,090.73</b>
<b>TOTAL CLAIMS</b>			<b>\$8,470,705.69</b>

Renton Regional Fire Authority Governance Board:

\_\_\_\_\_  
Steve Parsons, Board Member

\_\_\_\_\_  
Sean Cook, Board Chair

\_\_\_\_\_  
Ruth Pérez, Board Member

\_\_\_\_\_  
Andy Adolfson, Board Member

\_\_\_\_\_  
Ed Prince, Board Vice-Chair

\_\_\_\_\_  
Ryan McIrvine, Board Member

\_\_\_\_\_  
Linda Sartnurak, Board Member



RENTON REGIONAL FIRE AUTHORITY

M E M O R A N D U M

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DATE: April 13, 2026

TO: Andy Adolfson (Fire District 25)  
Sean Cook (Fire District 25)  
Ryan McIrvin (City of Renton)  
Steve Parsons (Fire District 40)  
Ruth Pérez (City of Renton)  
Ed Prince (City of Renton)  
Linda Sartnurak (Fire District 40)

FROM: Steve Heitman, Fire Chief

SUBJECT: **Renton Regional Fire Authority Chief's Report**

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**1. 2026 Firefighter Stairclimb**

On Sunday, March 8, 1,916 firefighters from across the nation gathered to raise funds and awareness for Blood Cancer United (formerly Leukemia & Lymphoma Society) for the 35<sup>th</sup> annual Firefighter Stairclimb event in Downtown Seattle. This year, our team had 16 members (14 that were able to climb) that raised \$9,845 for blood cancer research. Lt. Jamie Durkan has been the team captain for this event since 2018, with a goal to climb every year until he retires. Everyone who climbed finished the arduous 69 flights of stairs—1,356 steps, or 788 feet, of vertical elevation gain—at the Columbia Center while wearing full gear that weighs about 75 lbs. Our fastest climber was Firefighter Simon Czyzewski, finishing in 18 minutes and 19 seconds. The top fundraisers for the team were Firefighter Claire O'Brien with \$1,800 and Firefighter Lexi McGinnis with \$1,775. The team this year included the following members:

Name	Climb Time (mm:ss)	Name	Climb Time (mm:ss)
Simon Czyzewski	18:19	Travis Retherford	27:31
Timotei Butiu	20:29	Claire O'Brien	27:37
Taylor Menkens	21:17	Ryan Northrup	27:42
Kristian Ramos	22:01	Lexi McGinnis	27:51
Brisa Esquivel	22:12	Jamie Durkan	28:24
Daniel Beggin	24:00	Lance Lawson	37:27
Tyler Perpignan	26:10	Andrew Harm	00:00
Jorge Guerrero	27:08	Gage Hardy	00:00

## 2. Welcome New Member

Please join me in welcoming our new permit technician, Jaiden Ripley. Most of my family and friends call me Jai. For the past 5 years, she has worked in an office setting as the permit technician for the City of Milton, and before that she was an administrative assistant at Western State Hospital. Before her time in the office, she worked as a barista for 4 years. Jaiden was born and raised in a small Washington town called Wilkeson and currently resides just up the hill from her childhood home in an even smaller town called Carbonado. She was raised in a fire family and is excited to learn about new aspects of fire here at Renton RFA. When she is not at work, she spends much of her time with her daughter, riding at the sand dunes, camping, spending time with family, and traveling.



## 3. Hiring Update

Our new HR generalist has completed the final stages of the hiring process. The HR generalist is scheduled to start on May 1st.

## 4. Western Fire Chiefs Legislative Meeting

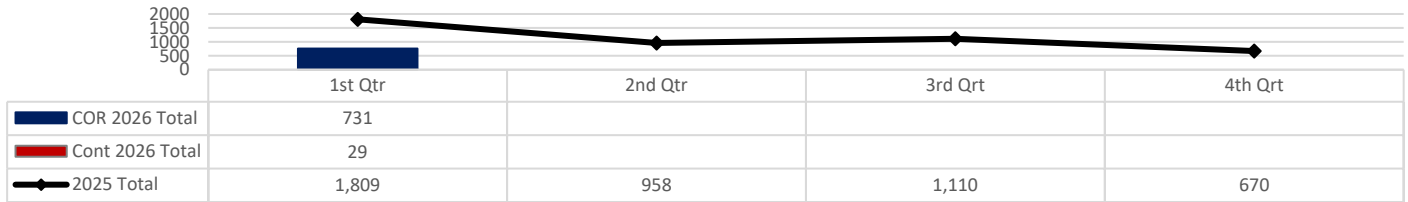
I will be in Washington D.C. April 19<sup>th</sup> – 22<sup>nd</sup> with the Western Fire Chiefs Association, representing the Washington Fire Chiefs to meet with our federal representatives from Washington State. Some of the topics we will be discussing are: 1) The Fix Our Forests Act – related to Wildland Firefighting, 2) Maintaining First Net Authority for Public Safety, 3) Special Districts – The CARES Act/ARPA Funds, for which we currently do not have access to those funds. In addition, we will be presenting State specific topics.

# Office of the Fire Marshal Monthly Report April 2026

## Inspections

Staff have completed 760 inspections (business, multi-family, IFC permit, special, complaint & re-inspections) YTD.

Inspections Completed by Quarter - Comparative to 2025



## Fire Safe Business of the Month

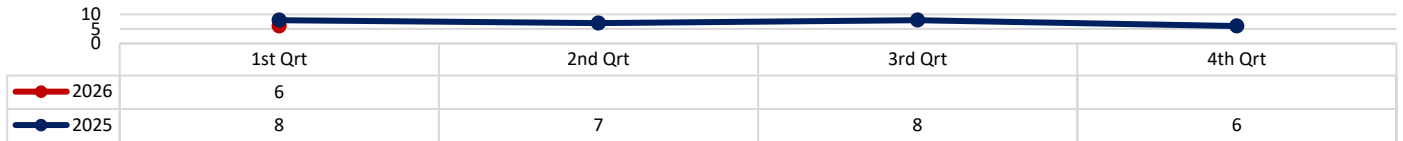
Renton Smiles Orthodontics was selected as the Fire Safe Business of the Month based on their recent fire and life safety inspection and their continued commitment to providing a fire safe environment for their employees and patrons.



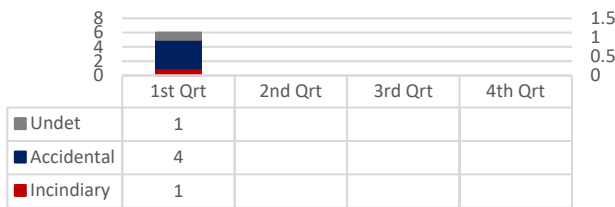
## Fire Investigations

Staff investigated 2 fires in March. Total dollar loss for the year is estimated at \$870k and an estimated \$100m in saved property.

Fire Investigations by Quarter - Comparative to 2025

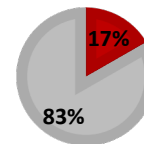


### FIRE CAUSE DETERMINATION



### Plans

### PROPERTY TYPE OF INVESTIGATED FIRES

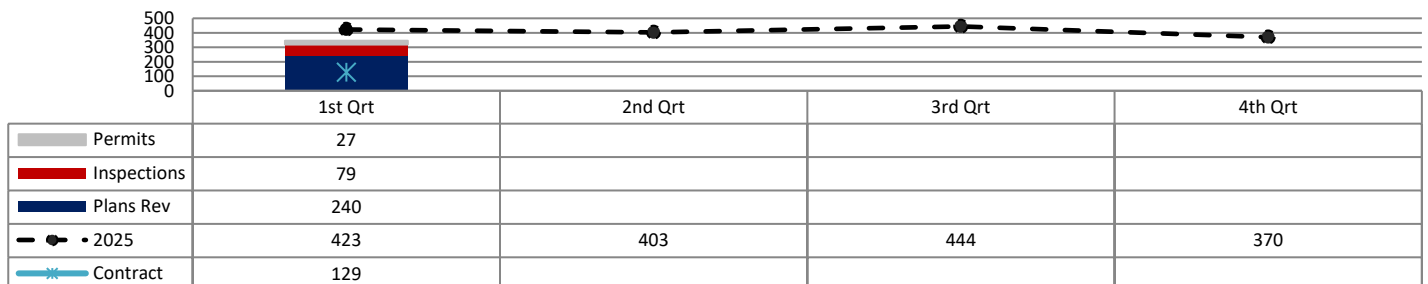


- Business/Comm
- Vehicle
- Multi-Family
- Single Family

## Review, Construction Inspections & Permits

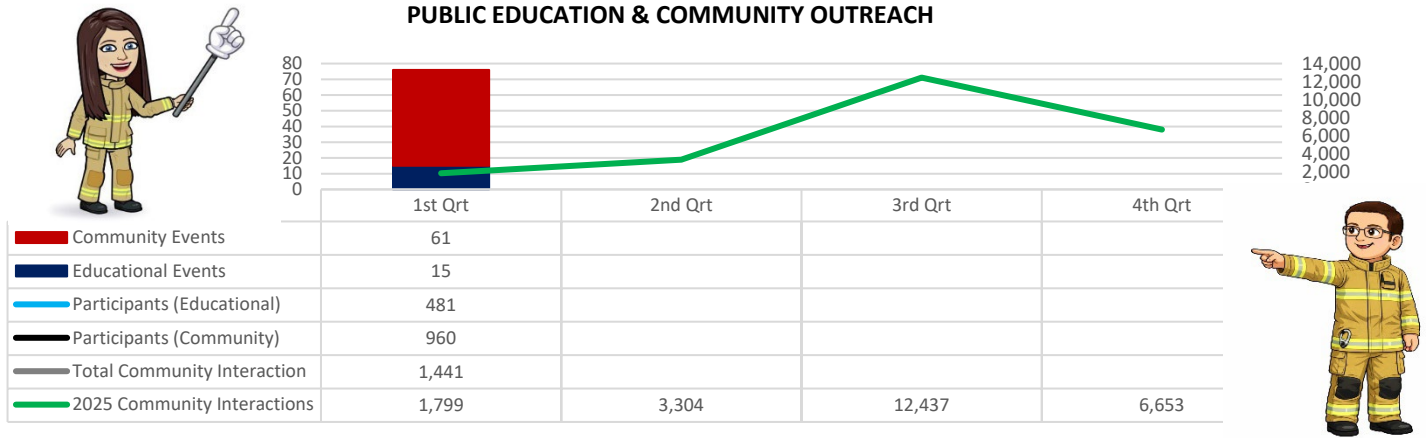
Staff completed 291 plans reviews, 106 construction inspections and issued 78 fire permits YTD.

Plans Review, Construction Inspections & Permits by Quarter - Comparative to 2024



## Public Education / Community Outreach Highlights

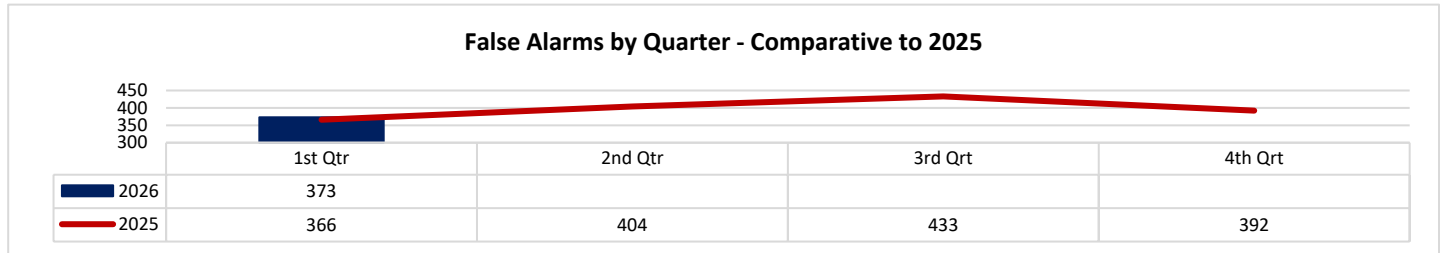
We've participated in 15 educational events (481 attendees) and an additional 61 community events (960 attendees) YTD.



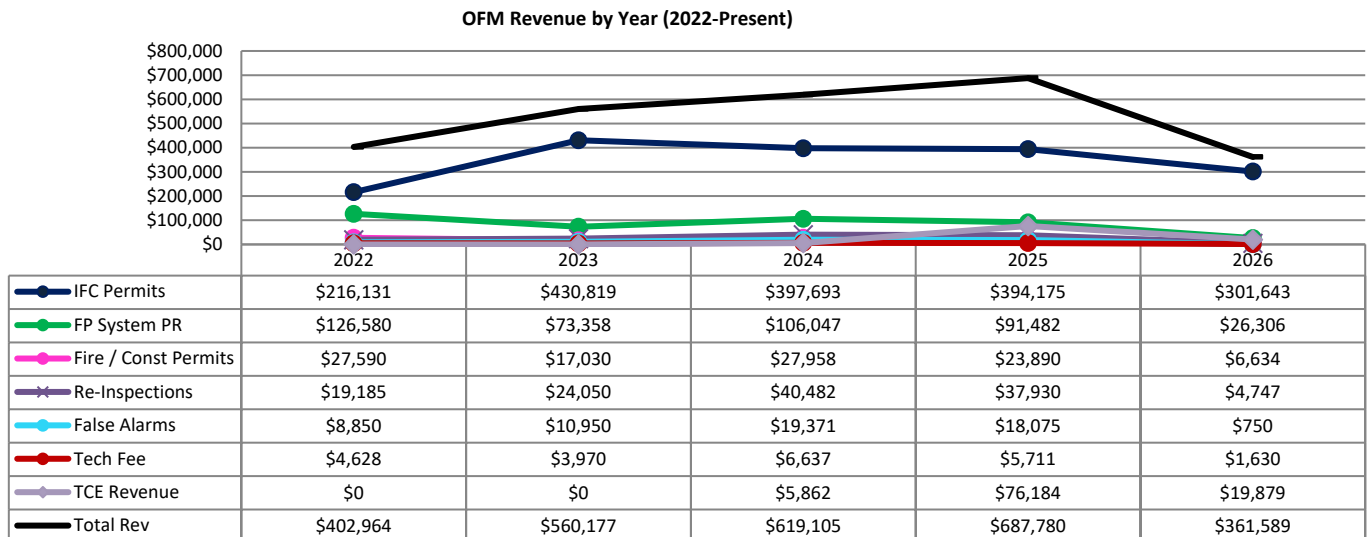
- Hosted Renton Senior Safety Series with Renton PD, with over 30 attendees participating.
- Hosted two sessions of our new Fall Prevention Program for Seniors at Vantage Glen and at the Cedar River Court Apartments. We had 36 attendees between the two sessions.

## False Alarms

The Department responded to 373 false alarms within our response area year to date.



**OFM Revenue.** OFM revenues year to date are \$361,589





# Monthly Overview

## Incident Breakdown by Station Responses (Including Out of Jurisdiction Incidents)

Primary incident type subcategory	11	12	13	14	15	16	17	Total
Alarms non medical	12	18	10	6	8	8	6	57
Cancelled	17	9	5	11	3	4	4	49
Citizen assist	6	8	16	3	1	5	4	41
Disaster weather	3	2	4			5	9	22
False alarm	14	18	17	25	12	12	2	90
Good intent	3	1	3	1		5	1	12
Hazard non chemical	8	4	4	2	5	5	7	26
Hazardous materials	1		2	3		2	2	6
Illness	189	178	291	72	57	90	156	993
Injury trauma	89	85	96	42	15	30	51	344
Investigation	3	3	4	4	1	1	2	15
Law enforcement support						1	1	1
Medical other	1	8	3	2	1	1	2	18
Other	5		3	1	2	2	4	17
Outside fire	9	2		8	2	3	2	23
Outside rescue	1		1					1
Public service other			2				3	5
Special fire		1						1
Structure fire	7	5	8	1	3	3	5	11
Structure rescue	3	2	1	1	1			5
Transportation fire	1		3	3	2			5
Transportation rescue	1	1	1		1			1
Water rescue		4						4
<b>Total</b>	<b>373</b>	<b>349</b>	<b>474</b>	<b>185</b>	<b>114</b>	<b>177</b>	<b>260</b>	<b>1747</b>

## Response Breakdown by Station's Units (Including Out of Jurisdiction Responses)

Apparatus Station	Count of Incident
<input type="checkbox"/> 11	<b>443</b>
A311	215
E311	155
L311	73
<input type="checkbox"/> 12	<b>407</b>
A312	215
B312	38
CAR312	12
E312	135
WR312	7
<input type="checkbox"/> 13	<b>538</b>
A313	313
B313	36
E313	180
E413	9
<input type="checkbox"/> 14	<b>189</b>
E314	182
HM314	7
<input type="checkbox"/> 15	<b>115</b>
E315	115
<input type="checkbox"/> 16	<b>179</b>
E316	174
E416	5
<input type="checkbox"/> 17	<b>286</b>
A317	179
BR317	1
E317	106
<b>Total</b>	<b>2157</b>

## Station Reliability (Not include Out of Jurisdiction Incidents)

RRFA Station Area	1st Due Incident	Incidents in RRFA Area	Station Reliability
11	263	270	97.41%
12	278	310	89.68%
13	376	410	91.71%
14	132	148	89.19%
15	74	83	89.16%
16	137	152	90.13%
17	214	224	95.54%
<b>Total</b>	<b>1474</b>	<b>1597</b>	<b>92.30%</b>

1 Incident can have multiple responses.

- Ex. A car crash (1 incident) might requires 3 Fire Units responding (3 responses)

**Out of Jurisdiction incidents** = Incidents that didn't happen in RRFA Jurisdiction

### Station Reliability:

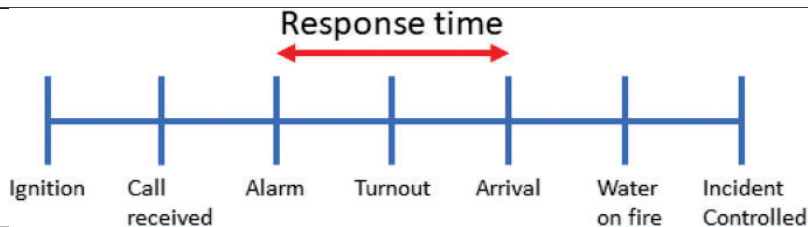
Availability of our closest Station's Units when the incidents were reported

\*The incident total from *Station Reliability Table* is different compare to *Incident Counts by Incident Type* and they are both correct.

- Total Under *Station Reliability Table* shows the number of incidents which have occurred within RRFA jurisdiction
- Total under *Incident Counts by Incident Type* shows the total incidents that RRFA Units have responded to

# Last Month Response Time Breakdown

Apparatus Station	Avg. Turnout Time	Avg. Travel Time	Avg. Response Time	90th. Percentile Turnout Time	90th. Percentile Travel Time	90th. Percentile Response Time
☐ 11	<b>00:01:55</b>	<b>00:03:42</b>	<b>00:05:38</b>	<b>00:02:47</b>	<b>00:06:44</b>	<b>00:09:31</b>
Aid Unit	00:02:01	00:03:20	00:05:21	00:02:51	00:06:04	00:08:55
Engine	00:01:54	00:03:48	00:05:43	00:02:42	00:06:44	00:09:26
Ladder Truck	00:01:37	00:05:06	00:06:44	00:02:40	00:08:47	00:11:27
☐ 12	<b>00:01:56</b>	<b>00:03:29</b>	<b>00:05:26</b>	<b>00:02:58</b>	<b>00:05:52</b>	<b>00:08:50</b>
Aid Unit	00:01:55	00:03:25	00:05:20	00:02:55	00:05:39	00:08:35
Engine	00:01:59	00:03:37	00:05:36	00:03:00	00:06:04	00:09:04
☐ 13	<b>00:01:47</b>	<b>00:04:15</b>	<b>00:06:02</b>	<b>00:02:48</b>	<b>00:06:56</b>	<b>00:09:44</b>
Aid Unit	00:01:46	00:04:12	00:05:59	00:02:45	00:06:41	00:09:26
Engine	00:01:47	00:04:20	00:06:07	00:02:53	00:07:14	00:10:07
☐ 14	<b>00:01:50</b>	<b>00:04:03</b>	<b>00:05:53</b>	<b>00:02:46</b>	<b>00:06:28</b>	<b>00:09:14</b>
Engine	00:01:50	00:04:03	00:05:53	00:02:46	00:06:28	00:09:14
☐ 15	<b>00:01:43</b>	<b>00:04:19</b>	<b>00:06:02</b>	<b>00:02:43</b>	<b>00:06:32</b>	<b>00:09:15</b>
Engine	00:01:43	00:04:19	00:06:02	00:02:43	00:06:32	00:09:15
☐ 16	<b>00:02:01</b>	<b>00:04:08</b>	<b>00:06:09</b>	<b>00:02:43</b>	<b>00:06:35</b>	<b>00:09:18</b>
Engine	00:02:01	00:04:08	00:06:09	00:02:43	00:06:35	00:09:18
☐ 17	<b>00:01:53</b>	<b>00:04:17</b>	<b>00:06:11</b>	<b>00:02:39</b>	<b>00:06:19</b>	<b>00:08:58</b>
Aid Unit	00:01:51	00:04:20	00:06:12	00:02:39	00:06:17	00:08:56
Engine	00:01:57	00:04:10	00:06:07	00:02:38	00:06:28	00:09:06
<b>Total</b>	<b>00:01:53</b>	<b>00:03:58</b>	<b>00:05:51</b>	<b>00:02:48</b>	<b>00:06:35</b>	<b>00:09:23</b>



## Definition:

**Turnout time** = Dispatch to Firefighters in vehicle ready to respond

**Travel Time** = Firefighters in vehicle ready to respond to Firefighters On Scene

**Response Time** = Dispatch to Firefighters On Scene

# Year-to-date RRFA Incidents Overview

## Incident Counts by RRFA Station Areas

(Not including Out of Jurisdiction Incidents)

Station Areas	01 - Jan	02 - Feb	03 - Mar	Total
11	318	276	270	864
12	275	307	310	892
13	396	347	410	1153
14	131	112	148	391
15	67	53	83	203
16	129	99	152	380
17	167	178	224	569
<b>Total</b>	<b>1483</b>	<b>1372</b>	<b>1597</b>	<b>4452</b>

## Incident Counts by NFIRS Incident Type

(Including Out of Jurisdiction Incidents)

Primary incident type subcategory	01 - Jan	02 - Feb	03 - Mar	Total
Alarms non medical	64	78	57	199
Cancelled	53	56	49	158
Citizen assist	46	31	41	118
Disaster weather	2	1	22	25
False alarm	56	58	90	204
Good intent	11	11	12	34
Hazard non chemical	18	12	26	56
Hazardous materials	17	7	6	30
Illness	977	875	993	2845
Injury trauma	280	272	344	896
Investigation	19	18	15	52
Law enforcement support	2	1	1	4
Medical other	11	15	18	44
Other	7	12	17	36
Outside fire	17	12	23	52
Outside rescue			1	1
Public service other	2		5	7
Special fire			1	1
Structure fire	10	7	11	28
Structure rescue	4	3	5	12
Transportation fire	8	4	5	17
Transportation rescue			1	1
Water rescue		1	4	5
<b>Total</b>	<b>1602</b>	<b>1474</b>	<b>1747</b>	<b>4823</b>

# Responses Breakdown by Apparatus

Apparatus Station	01 - Jan	02 - Feb	03 - Mar	Total
☐ <b>11</b>	<b>487</b>	<b>432</b>	<b>443</b>	<b>1362</b>
A311	248	211	215	<b>674</b>
E311	161	149	155	<b>465</b>
L311	78	72	73	<b>223</b>
☐ <b>12</b>	<b>367</b>	<b>378</b>	<b>407</b>	<b>1152</b>
A312	215	200	215	<b>630</b>
B312	33	32	38	<b>103</b>
CAR312	13	15	12	<b>40</b>
E312	105	129	135	<b>369</b>
WR312	1	2	7	<b>10</b>
☐ <b>13</b>	<b>481</b>	<b>419</b>	<b>538</b>	<b>1438</b>
A313	285	242	313	<b>840</b>
B313	40	37	36	<b>113</b>
E313	156	140	180	<b>476</b>
E413			9	<b>9</b>
☐ <b>14</b>	<b>193</b>	<b>159</b>	<b>189</b>	<b>541</b>
E314	178	144	182	<b>504</b>
HM314	15	15	7	<b>37</b>
☐ <b>15</b>	<b>84</b>	<b>89</b>	<b>115</b>	<b>288</b>
E315	84	89	115	<b>288</b>
☐ <b>16</b>	<b>143</b>	<b>133</b>	<b>179</b>	<b>455</b>
E316	143	127	174	<b>444</b>
E416		6	5	<b>11</b>
☐ <b>17</b>	<b>227</b>	<b>212</b>	<b>286</b>	<b>725</b>
A317	150	139	179	<b>468</b>
BR317			1	<b>1</b>
E317	77	73	106	<b>256</b>
<b>Total</b>	<b>1982</b>	<b>1822</b>	<b>2157</b>	<b>5961</b>